











# INVESTOR PRESENTATION

## 10 MARCH 2022

# TORUNLAR GROUP OF COMPANIES TODAY (As of 31.12.2021)

#### **Key Facts**

million TRY	2020	2021	Change	<b>Total Assets</b>	<b>Total Sales</b>
Total Assets	24,586	35,061	43%		Real Estate 11.8%
Total Equity	11,417	17,981	57%	Agribusiness 23.0%	Agribusiness 36.1%
Total Sales	8,534	12,566	47%	Real Esta Energy 56.8% 20.2%	Elieigy
Employees	795	907	14%		
Cities of					
Operation	12	12	0%		

Note: Torunlar REIC and Başkentgaz figures are IFRS and Torunlar Gida figures are based on local GAAP.

AGRIBUSINESS	REAL ESTATE	ENERGY
<ul> <li>A leading company in oilseed, soybean,</li> </ul>	<ul> <li>The <u>2<sup>nd</sup> largest REIC</u> in terms of portfolio</li> </ul>	<ul> <li>The <u>2<sup>nd</sup> largest</u> natural gas distribution</li> </ul>
sunflower, rice and sugarbeet processing	value among the listed REIC's on BIST	company of Turkey
<ul> <li>Competes against such multinationals as Cargill, Bunge and Cofco</li> </ul>	<ul> <li>Best and most diversified portfolio</li> </ul>	<ul> <li>2 million total customers</li> </ul>
	• Exceeding 598,000 m <sup>2</sup> GLA	<ul> <li>4.2 billion m<sup>3</sup> natural gas sales and distribution volume</li> </ul>
		<ul> <li>13.8 thousand km of grid length</li> </ul>



### **Torunlar REIC Key Overview**

REIC

TORUNLAR

TRY (000)	2017	2018	2019	2020	2021	Portfolio Break
Sales	780,140	1,954,283	991,087	1,105,948	1,483,729	Ho
Residence & Office	286,070	1,307,091	234,647	516,168	542,083	Marina 3.3 0.6%
Mall & Office rental	411,150	526,116	616,198	476,542	726,355	Ongoing Projects
Other	82,920	121,076	140,242	109,349	157,725	8.1%
Hotel Revenue	0	0	0	3,889	57,566	Office
EBITDA	491,066	929,765	644,780	636,099	1,097,658	23.6%
EBITDA Margin	62.9%	47.6%	65.1%	57.5%	74.0%	Completed
Net Profit	455,108	1,287,204	865,790	293,001	5,306,805	for Sale 12.5%
N. Profit excl. fair value gains	81,058	-407,367	-88,331	-400,820	-141,678	Stra
					(	Strong sales gr
Market Cap	3,330,000	1,510,000	2,750,000	3,900,000	3,920,000	billion TRY wit
Portfolio Value	10,347,221	12,401,554	13,804,655	14,315,590	22,095,936	Deleveraging
Net Asset Value	6,378,657	7,613,718	8,478,139	8,769,917	14,519,010	within 2024
Сарех	717,660	510,254	339,605	162,811	40,263	
Net Debt	3,004,044	3,989,698	4,245,128	4,454,075	4,790,446	Completion of
LTV	29.38%	33.95%	33.25%	33.33%	24.87%	billion TRY cap

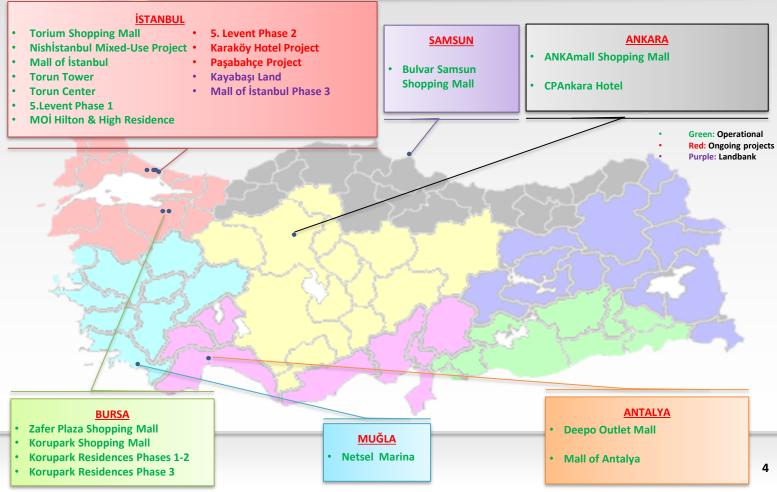




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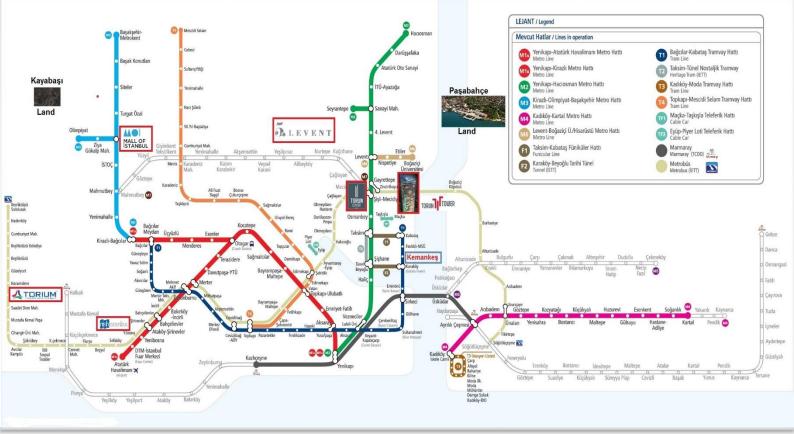


### **PROJECT LOCATIONS – TURKEY –**



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#### Project Locations - İstanbul -







## 2021 Highlights and Forward Strategy

- Portfolio size 22.1 billion TRY.
- 1,484 million TRY sales revenue and 1,097 million TRY EBITDA.
- **542** million TRY worth of residential deliveries mostly from Torun Center.
- Rental income at 726 million TRY up by 52% y-o-y.
- Loan to value at 24.9%. Cost of debt in FX is at 4.73%, and in TRY is at 12.51%.
- **FX** debt slightly increased to 1,994 million TRY from 1,598 million TRY, year to date.
- Focus on:
  - destocking of remaining residences and leasing of selected offices and retail area at Torun Center
  - □ commencing 5<sup>th</sup> Levent Phase 2
  - construction of Karaköy Hotel
- Net debt will be reduced to 3.7 billion TRY by the end of 2022.
- Leverage will be ended within the year of 2024.



## Rental Assets

(TRY)	Operation Date	Appraisal Value		
		2020	2021	
Malls - in Operation		7,009,200,000	9,885,585,000	
Zafer Plaza	1999	379,200,000	457,000,000	
Deepo Outlet	Q4 2004	350,000,000	693,520,000	
Korupark	Q3 2007	1,785,000,000	2,150,000,000	
Torium	Q4 2010	630,000,000	750,000,000	
Mall of İstanbul	Q2 2014	3,135,000,000	4,800,000,000	
Mall of Antalya	Q2 2017	730,000,000	1,035,065,000	
Offices - in Operation		3,105,400,000	4,846,510,000	
Torun Tower	Q2 2014	2,000,000,000	2,700,000,000	
Torun Center	H1 2017	1,105,400,000	2,146,510,000	
Hotels - in Operation		280,350,000	723,750,000	
Hilton Mall of İstanbul	Q4 2020	280,350,000	723,750,000	
TOTAL		10,394,950,000	15,455,845,000	

	GLA (m <sup>2</sup> )	2020		2021		2022F	
(TRY)	GLA (M)	NOI	Yield	NOI	Yield	NOI	Yield***
Malls - in Operation	405,719	330,551,000	4.72%	582,366,000	5.89%	915,444,917	9.26%
Zafer Plaza	23,449	18,182,000	4.79%	25,424,000	5.56%	36,675,126	8.03%
Deepo Outlet	21,590	24,112,000	6.89%	44,166,000	6.37%	65,009,248	9.37%
Korupark	71,347	91,131,000	5.11%	137,048,000	6.37%	196,000,000	9.12%
Torium	87,963	17,958,000	2.85%	31,506,000	4.20%	57,745,086	7.70%
Mall of İstanbul	157,661	177,356,000	5.66%	296,332,000	6.17%	470,009,013	9.79%
Mall of Antalya	43,709	1,812,000	0.25%	47,890,000	4.63%	90,006,444	8.70%
Offices - in Operation*	118,914	107,807,000	4.84%	121,144,000	4.11%	171,433,736	5.46%
Torun Tower	66,286	96,795,000	4.84%	110,867,000	4.11%	147,433,736	5.46%
Torun Center**	52,628	11,012,000	1.00%	10,277,000	0.48%	24,000,000	1.12%
TOTAL	524,633	438,358,000	4.22%	703,510,000	4.55%	1,086,878,653	7.03%

\*Offices in Operation Yield reflects only Torun Tower

\*\*Torun Center consists of offices and retail area

\*\*\*2022 Yields are calculated from 2022 forecasted NOI and 2021 appraisal values



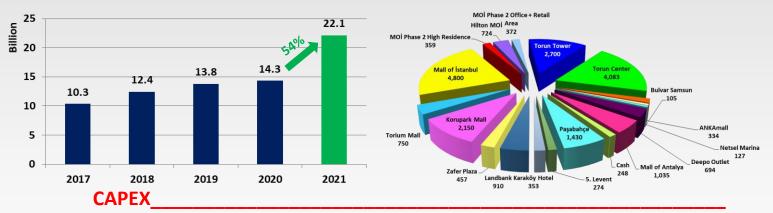
CASHFLOW-BASED REVENUES					
(MILLION TRY)	2022	2023	2024	2025	TOTAL
Completed Projects	1,170	2,578	1,380	1,678	6,805
Korupark Residences Phase 3	15	0	0	0	15
Torun Center Residences	754	2,160	1,380	1,678	5,971
South Tower	754	876	0	0	1,630
East Tower	0	1,284	1,380	1,678	4,342
5. Levent Phase 1	77	0	0	0	77
MOİ Phase 2 - High Residences	324	418	0	0	742
Upcoming Projects	880	3,626	4,110	3,479	12,095
5. Levent Phase 2	880	1,700	2,040	1,750	6,370
Paşabahçe	0	1,926	2,070	1,729	5,725
TOTAL	2,050	6,204	5,490	5,157	18,900
GSA (M <sup>2</sup> )	2022	2023	2024	2025	TOTAL
Completed Projects	17,697	27,695	12,000	13,583	70,975
Korupark Residences Phase 3	1,241	0	0	0	1,241
Torun Center Residences	7,343	19,327	12,000	13,583	52,253
South Tower	7,343	7,327	C	0	14,670
East Tower	0	12,000	12,000	13,583	37,583
5. Levent Phases 1	1,913	0	0	0	1,913
MOİ Phase 2 - High Residences	7,200	8,368	0	0	15,568
Upcoming Projects	22,000	43,000	43,000	32,000	140,000
5. Levent Phase 2	22,000	34,000	34,000	25,000	115,000
Paşabahçe	0	9,000	9,000	7,000	25,000
TOTAL	39,697	70,695	55,000	45,583	210,975

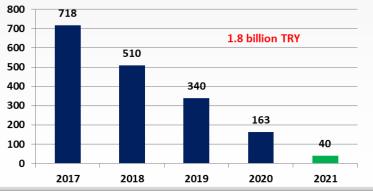


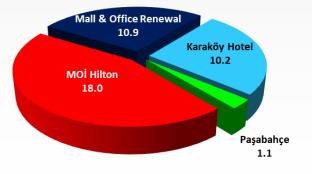


TORUNLA

### PORTFOLIO VALUE



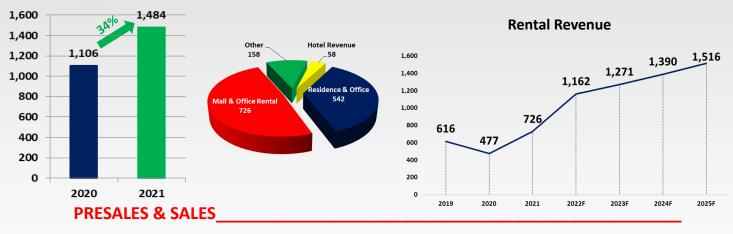


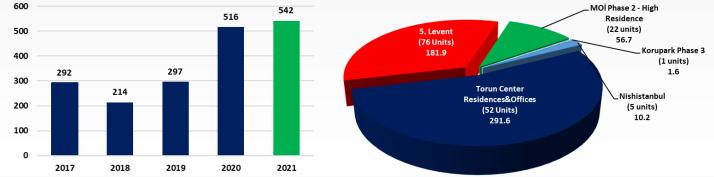




### **Financial Highlights (million TRY)**

SALES REVENUE







## Financial Highlights (million TRY)

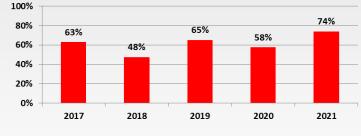
EBITDA

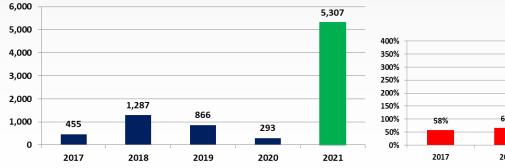
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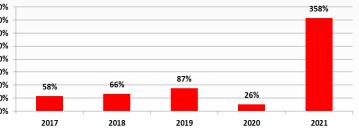


#### **EBITDA Margin**





#### **Net Profit Margin**



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4,454,075	4,790,446	
	.,	7.55%
5	5	
4.73%	4.73%	0.00 pp
11.84%	12.51%	0.67 pp
33.7%	25.3%	-8.43 pp
50.8%	33.0%	-17.79 pp
32.5%	24.1%	-8.41 pp
63.9%	72.9%	8.99 pp
33.3%	24.9%	-8.46 pp
1.3	2.1	66.25%
7.00	4.36	-37.67%
114.2%	122.2%	8.00 pp
103	144	39.81%
· · · · ·	11.84% 33.7% 50.8% 32.5% 63.9% 33.3% 1.3 7.00 114.2%	11.84%12.51%33.7%25.3%50.8%33.0%32.5%24.1%63.9%72.9%33.3%24.9%1.32.17.004.36114.2%122.2%

Net Balance Sheet FX Position			
(000)	31.12.2020	31.12.2021	Change
USD	-42,439	-29,953	-29.42%
EUR	-142,867	-105,422	-26.21%
TRY Equivalent	-1,598,455	-1,993,602	24.72%

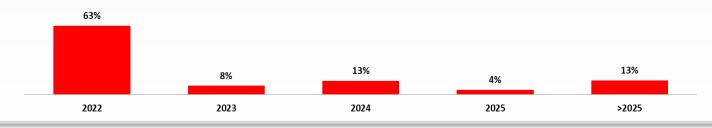




# Mall Portfolio Encompasses Entire Retail Spectrum

2021	Zafer Plaza	Antalya Deepo	Bursa Korupark	Istanbul Torium	MOI	MOA	Total
Rent + Common Area Revenues (MillionTRY)	34.0	55.8	167.8	64.6	353.4	69.3	744.8
LfL Rent + Common Area Revenue Growth Rate	47.9%	77.4%	49.9%	47.3%	50.3%	306.4%	61.1%
NOI (Million TRY)	25.4	44.2	137.0	31.5	296.3	47.9	582.4
LfL NOI Growth Rate	39.8%	83.2%	50.4%	75.4%	67.1%	2542.9%	76.2%
Footfall (Million)	6.0	3.1	7.2	4.8	10.7	2.4	34.2
LfL Footfall Growth Rate	0.6%	12.7%	11.9%	0.8%	14.8%	9.6%	8.9%
Retail Sales (Million TRY)	311.7	423.2	1,293.9	477.5	2,826.0	555.9	5,888.2
LfL Retail Sales Growth Rate	69.2%	117.6%	71.0%	66.4%	86.1%	94.7%	82.5%
Affordability Ratio	8.2%	10.4%	10.6%	6.6%	10.5%	8.6%	9.9%

**Expiration of Lease Contracts in terms of Fixed Rent** 





#### The Home of the Flagships

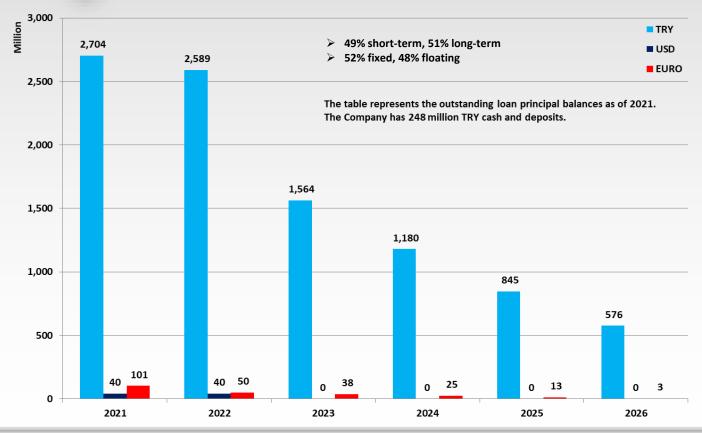
Top 10 tenants account for 21.02% of total GLA and 29.39% of total fixed rent revenues







## Outstanding Bank Loans as of 2021

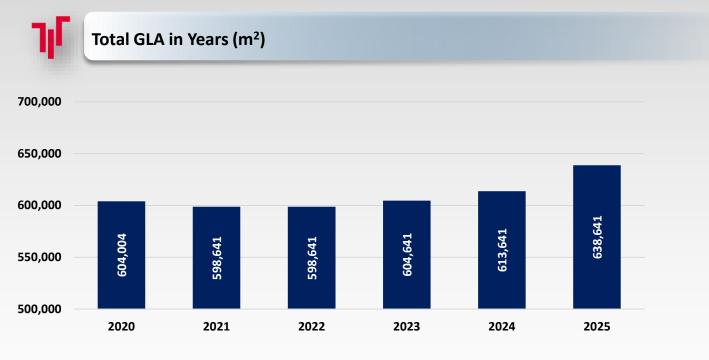




# Project Pipeline – CAPEX (million TRY)

САРЕХ	Budget	Actual Spent to Date	2022	2023	2024	2025	2026
Torun Center - East Tower	1,223.7	0.0	288.3	779.0	156.4	0.0	0.0
Karaköy Hotel	248.4	20.7	35.1	192.6	0.0	0.0	0.0
5. Levent Phase 2	2,866.0	0.0	632.4	1,070.0	966.0	197.6	0.0
Mall of Antalya - Hotel	295.3	0.0	0.0	203.3	92.0	0.0	0.0
Pasabahce Bosphorus Project	3,011.0	39.6	0.0	47.1	621.0	1,333.8	969.6
TOTAL	7,644.4	60.3	955.8	2,291.9	1,835.4	1,531.4	969.6



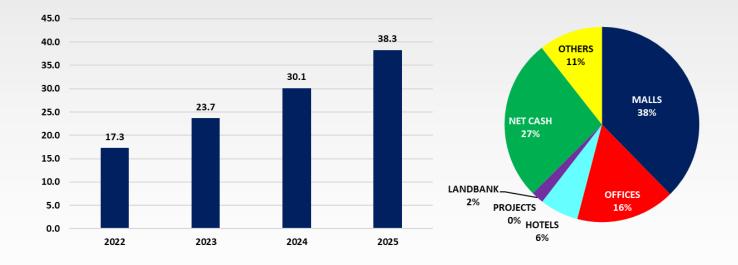


Year	New GLA (m <sup>2</sup> )	Asset
2023	6,000	-Karaköy Hotel
2024	9,000	-Mall of Antalya Hotel
2025	25,000	-Paşabahçe Hotel





### 2025 NAV Breakdown





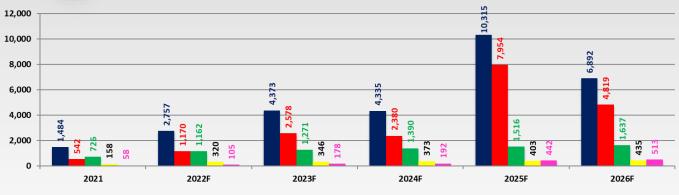


# FUTURE OUTLOOK- 2022 Forecast Income Statement (TRY)

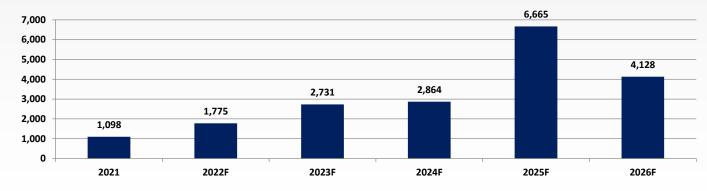
(000) TRY	2021	2022F	Change
Sales	1,483,729	2,756,872	85.8%
Residence & Office	542,083	1,169,664	115.8%
Mall & Office rental	726,355	1,162,208	60.0%
Common area revenues & Other revenues	157,725	320,000	102.9%
Hotel revenue	57,566	105,000	82.4%
Cost of sales	(308,096)	(894,636)	190.4%
Cost of Residence & Office sales	(147,215)	(480,499)	226.4%
Rent expenses and management fees of shopping malls	(19,831)	(25,637)	29.3%
Common area expenses & Other expenses	(119,499)	(336,000)	181.2%
Hotel expenses	(21,551)	(52,500)	143.6%
Gross profit	1,175,633	1,862,236	58.4%
Gross Margin	79.2%	67.5%	-11.69 pp
Gross Margin (Residence & Office)	72.8%	58.9%	-13.92 pp
Gross Margin (Mall & Office rental)	84.2%	75.6%	-8.64 pp
Gross Margin (Hotel)	62.6%	50.0%	-12.56 pp
Opex	(128,506)	(160,000)	24.5%
General & Admin expenses	(79,887)	(100,000)	25.2%
Marketing & Selling expenses	(48,619)	(60,000)	23.4%
Other income (expenses)	(605)	0	NM
Net gain (loss) fair value adjustments on investment property	5,448,483	0	NM
Operating profit	6,495,005	1,702,236	-73.8%
Operating profit excluding fair value adjustment	1,046,522	1,702,236	62.7%
Dividends received from associates	34,145	48,000	40.6%
EBIT	1,080,667	1,750,236	62.0%
EBIT margin (%)	72.8%	63.5%	-9.35 pp
Depreciation	16,991	25,000	47.1%
EBITDA	1,097,658	1,775,236	61.7%
EBITDA margin (%)	74.0%	64.4%	-9.59 pp
Gain (Loss) from associates excluding dividend received	109,634	152,000	38.6%
Net financial interest income (expense)	(513,532)	(468,057)	-8.9%
Other net financial income (expense)	227,837	0	-100.0%
Forex gain (loss)	(1,046,284)	(516,750)	-50.6%
Profit / Loss before tax	5,306,805	917,429	-82.7%
Corporate tax	0	0	NM
Net profit / loss	5,306,805	917,429	-82.7%
Net profit margin (%)	357.7%	33.3%	-324.39 pp
Other comprehensive income	442,288	0	NM
Total comprehensive income	5,749,093	917,429	-84.0%
Net profit / loss excl. fair value gains	(141,678)	917,429	NM



## Long Term Sales & EBITDA Forecast (million TRY)



Sales Residence - Office Rental Other Hotel revenue



EBITDA





# **Cash Flow Statement (5-Year Forecast)**

Cash Flow Statement (Forecast)	2022	2023	2024	2025	2026
Cash at the beginning of the term CASH FLOW FROM OPERATIONS	247,567,000	729,845,321	3,226,933,356	7,206,094,003	11,465,848,658
From Mall Rentals (NOI) (+)	915,444,917	988,680,510	1,067,774,951	1,153,196,947	1,245,452,703
From Office Rentals (+)	190,134,552	221,599,757	256,002,139	291,598,854	314,926,763
From Hotel Rentals (+)	105,000,000	178,075,080	191,982,600	442,001,770	512,817,640
From Residence Pre-Sales and Sales (+)	2,049,664,004	6,204,069,112	5,490,000,000	5,156,500,500	0
Change in Trade Receivables (+)	36,000,000	0	0	0	0
Operational Expenses (-)	160,000,000	172,800,000	186,624,000	201,553,920	217,678,234
Hotel Expenses (-)	52,500,000	89,037,540	95,991,300	221,000,885	256,408,820
Net Cash Flow from Operations	3,083,743,473	7,330,586,919	6,723,144,390	6,620,743,267	1,599,110,052
CASH FLOW FROM INVESTING ACTIVITIES					
Construction Costs ( - )	955,845,023	2,291,923,000	1,835,400,000	1,531,400,000	969,570,000
Shopping Mall Renewal Costs ( - )	11,000,000	11,500,000	11,500,000	11,500,000	11,500,000
Net Cash Flow from Investing Activities	-966,845,023	-2,303,423,000	-1,846,900,000	-1,542,900,000	-981,070,000
CASH FLOW FROM FINANCING ACTIVITIES					
Cash Receipt from	1,048,000,000	51,840,000	55,987,200	60,466,176	65,303,470
Cash Paid for (-)	2,682,620,128	2,581,915,885	953,070,942	878,554,788	697,976,250
Net Cash Flow from Financing Acitivities	-1,634,620,128	-2,530,075,885	-897,083,742	-818,088,612	-632,672,780
Cash Generated Throughout the Term	482,278,321	2,497,088,034	3,979,160,648	4,259,754,655	-14,632,728
Net Cash at End of Term	729,845,321	3,226,933,356	7,206,094,003	11,465,848,658	11,451,215,930



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#### **TURKEY REAL ESTATE MARKET REVIEW –**

### Long-Term Demand Forecasts

						Demographic- based			
	Population		Urban	Household		Housing Need		Urban	
	(mn)	Urbanization	Population	Size	Household	(mn)	Renewal	Transformation	Total
2012	75.6	77.3%	58.4	4.10	14.3	0.33	0.05	0.0	0.41
2013	76.7	77.8%	59.6	4.08	14.6	0.38	0.05	0.1	0.52
2014	77.5	78.3%	60.7	4.06	15.0	0.33	0.05	0.2	0.58
2015	78.3	78.8%	61.8	4.03	15.3	0.36	0.05	0.2	0.61
2016	79.2	79.4%	62.9	4.00	15.7	0.38	0.05	0.2	0.63
2017	80.0	80.0%	64.0	3.97	16.1	0.39	0.05	0.2	0.64
2018	80.7	80.7%	65.1	3.95	16.5	0.40	0.05	0.2	0.65
2019	81.5	81.3%	66.3	3.92	16.9	0.43	0.05	0.2	0.68
2020	82.3	82.0%	67.5	3.88	17.4	0.44	0.05	0.2	0.69
2021	83.0	82.7%	68.6	3.85	17.8	0.44	0.05	0.2	0.69
2022	83.7	83.4%	69.8	3.82	18.3	0.45	0.05	0.2	0.70
2023	84.4	84.0%	71.0	3.79	18.7	0.45	0.05	0.2	0.70
					2014-2023				
					total	4.09	0.50	2.00	6.59

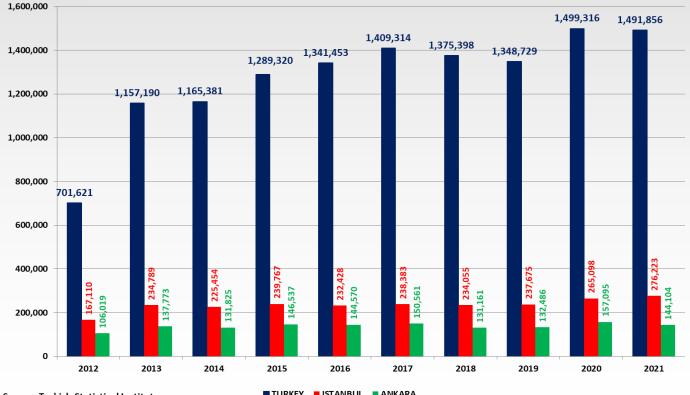
Source: Turksat, GYODER, BofAML Global Research

Housing Needs in Turkey, 2014-2020								
In millions, except household size	2013	2014e	2015e	2016e	2017e	2018e	2019e	2020e
Population	76.5	77.3	78.2	79.0	79.8	80.6	81.3	82.1
Household size	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8
Households	20.1	20.3	20.6	20.8	21.0	21.2	21.4	21.6
New houses needed		0.44	0.44	0.43	0.42	0.41	0.41	0.43
2nd homes and urban transformation		0.37	0.37	0.38	0.37	0.37	0.37	0.37
Foreigners property acquisition	0.01	0.02	0.05	0.05	0.06	0.06	0.06	0.07
Total needed (2015-2020)								5.12

Source: World Bank, TUIK, IMF, HSBC estimates



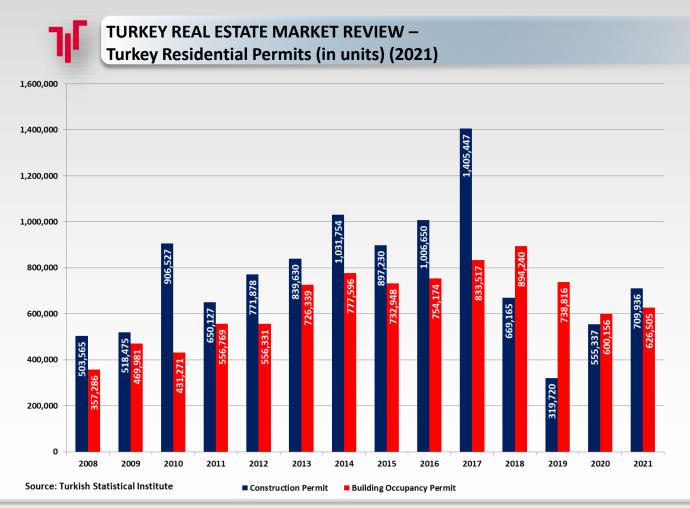
### **TURKEY REAL ESTATE MARKET REVIEW –** Turkey Residential Sales (in units) (2021)



Source: Turkish Statistical Institute

TURKEY ISTANBUL ANKARA









### TURKEY REAL ESTATE MARKET REVIEW – Existing Inventory (2021)

	OCCUPANCY PERMITS	NEW HOME SALES	INVENTORY	INVENTORY / OCCUPANCY PERMITS
2013	726,339	529,129	197,210	27.2%
2014	777,596	541,554	236,042	30.4%
2015	732,948	598,667	134,281	18.3%
2016	754,174	631,686	122,488	16.2%
2017	833,517	659,698	173,819	20.9%
2018	894,240	651,572	242,668	27.1%
2019	738,816	511,682	227,134	30.7%
2020	600,156	469,740	130,416	21.7%
2021	626,505	461,523	164,982	26.3%
TOTAL	6,684,291	5,055,251	1,629,040	24.4%

Source: Turkish Statistical Institute





# TURKEY REAL ESTATE MARKET REVIEW –

## Shopping Mall Development

CURRENT STATUS		ACTIVE	UNDER CONSTRUCTION (to be completed by end- 2024)	TOTAL
İSTANBUL	UNIT	134	9	143
ISTAINDUL	GLA (M <sup>2</sup> )	5,152,116	324,416	5,476,532
ANKARA	UNIT	45	3	48
AINKANA	GLA (M <sup>2</sup> )	1,722,142	88,850	1,810,992
	UNIT	274	16	290
OTHER CITIES	GLA (M <sup>2</sup> )	7,095,110	469,600	7,564,710
TURKEY	QUANTITY GLA (M <sup>2</sup> )	453 13,969,368	28 882,866	481 14,852,234

RETAIL DENSITY GLA (M <sup>2</sup> ) (PER 1,000 persons)	Q4 2021	Q4 2024
İSTANBUL	333	342
ANKARA	304	306
TURKEY	167	171

Source: JLL



### TURKEY REAL ESTATE MARKET REVIEW – Turkey's Mall League

	Mall	Opening Date	GLA	Location	Developer
1	Forum Istanbul	2009	178,834	Istanbul	Multi Turkmall
2	Mall of Istanbul	2014	154,713	Istanbul	Torunlar REIC
3	Marmara Forum	2011	137,500	Istanbul	Multi Turkmall
4	Cevahir	2005	110,000	Istanbul	Kuwait Investment Authority
5	Vialand	2013	110,000	Istanbul	Gursoy & Via Grup
6	ANKAmall	1999	107,804	Ankara	Migros / Yeni Gimat REIC
_7	Marmara Park	2012	100,000	Istanbul	Ece Turkey
8	IstinyePark	2007	88,490	Istanbul	Dogus, Orjin
9	Torium	2010	88,455	Istanbul	Torunlar REIC
10	Akasya Acibadem	2014	86,500	Istanbul	Saf REIC / Akis REIC
11	Anatolium	2010	84,165	Bursa	Corio
12	Antares	2007	84,000	Ankara	Dolunay
13	Panora	2007	82,591	Ankara	Polat Holding
14	Forum Ankara	2008	80,000	Ankara	Multi Development TR
15	Kent Park	2008	79,478	Ankara	Mega Turk Construction
	M1 Merkez Adana	2000	76,500	Adana	Metro
17	Maltepe Park	2013	75,000	Istanbul	CarrefourSA / Ece Turkey
18	Сера	2007	73,242	Ankara	CarrefourSA
19	Korupark	2007	71,267	Bursa	Torunlar REIC
20	Forum Mersin	2007	71,125	Mersin	Multi Turkmall
21	Anatolium Ankara	2011	70,000	Istanbul	Corio
22	M1 Meydan Umraniye	2007	70,000	Istanbul	Metro
23	Optimum Outlet	2011	69,000	Adana	Ronesans REIC
24	Zorlu Center	2013	66,600	Istanbul	Zorlu Real Estate Group

Source: Akademetre Research and Eva Real Estate





### TURKEY REAL ESTATE MARKET REVIEW – Office Market Overview – İstanbul

	ΛΑΡΥΕΤ			UNDER CONSTRUCTION	TOTAL
SUB-MARKET			ACTIVE	(to be completed by end-2023)	TOTAL
	CBD	UNIT	89	2	91
		GLA (M <sup>2</sup> )	1,971,031	140,400	2,111,431
EUROPEAN - SIDE		UNIT	55	2	57
	NON-CBD	GLA (M <sup>2</sup> )	1,620,435	165,000	1,785,435
		UNIT	112	12	124
ASIAN - SIDE		GLA (M <sup>2</sup> )	2,233,545	1,307,980	3,541,525
70711		UNIT	256	16	272
TOTAL		GLA (M²)	5,825,011	1,613,380	7,438,391

VACANCY RATE	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
CBD	3.6%	4.0%	4.5%	4.4%	16.5%	16.3%	17.1%	22.7%	21.3%	20.5%	17.4%	18.0%

Source: JLL





## **FINANCIAL STATEMENT - Income Statement**

(000) TRY	Q4 2020	Q4 2021	Change
Sales	329,531	460,556	39.8%
Residence & Office	161,180	147,773	-8.3%
Mall & Office rental	135,556	238,297	75.8%
Common area revenues & Other revenues	28,906	50,874	76.0%
Hotel revenue	3,889	23,612	507.1%
Cost of sales	(97,696)	(57,295)	-41.4%
Cost of Residence & Office sales	(67,517)	(14,241)	-78.9%
Rent expenses and management fees of shopping malls	(3,652)	(6,431)	76.1%
Common area expenses & Other expenses	(24,321)	(28,599)	17.6%
Hotel expense	(2,206)	(8,024)	263.7%
Gross profit	231,835	403,261	73.9%
Gross Margin	70.4%	87.6%	17.21 pp
Gross Margin (Residence & Office)	58.1%	90.4%	32.25 pp
Gross Margin (Mall & Office rental)	83.0%	87.9%	4.89 pp
Gross Margin (Hotel)	43.3%	66.0%	22.74 рр
Opex	(33,214)	(66,863)	101.3%
General & Admin expenses	(32,748)	(24,954)	-23.8%
Marketing & Selling expenses	(466)	(41,909)	8893.3%
Other income (expenses)	6,665	3,837	-42.4%
Net gain (loss) fair value adjustments on investment property	693,821	5,448,483	685.3%
Operating profit	899,107	5,788,718	543.8%
Operating profit excluding fair value adjustment	205,286	340,235	65.7%
Dividends received from associates	0	0	NM
EBIT	205,286	340,235	65.7%
EBIT margin (%)	62.3%	73.9%	11.58 pp
Depreciation	(265)	3,991	NM
EBITDA	205,021	344,226	67.9%
EBITDA margin (%)	62.2%	74.7%	12.53 pp
Gain (Loss) from associates excluding dividend received	17,759	105,559	494.4%
Net financial interest income (expense)	(149,245)	(114,195)	-23.5%
Other net financial income (expense)	(55,900)	171,931	NM
Forex gain (loss)	25,703	(712,370)	NM
Profit / Loss before tax	737,424	5,239,643	610.5%
Corporate tax	0	0	NM
Net profit / loss	737,424	5,239,643	610.5%
Net profit margin (%)	223.8%	1137.7%	913.90 pp
Other comprehensive income	0	442,288	NM
Total comprehensive income	0	5,749,093	NM
Net profit / loss excl. fair value gains	43,603	(208,840)	-579.0%





## **FINANCIAL STATEMENT - Income Statement**

(000) TRY	2020	2021	Change
Sales	1,105,948	1,483,729	34.2%
Residence & Office	516,168	542,083	5.0%
Mall & Office rental	476,542	726,355	52.4%
Common area revenues & Other revenues	109,349	157,725	44.2%
Hotel revenue	3,889	57,566	1380.2%
Cost of sales	(430,033)	(308,096)	-28.4%
Cost of Residence & Office sales	(287,827)	(147,215)	-48.9%
Rent expenses and management fees of shopping malls	(11,511)	(19,831)	72.3%
Common area expenses & Other expenses	(128,489)	(119,499)	-7.0%
Hotel expenses	(2,206)	(21,551)	876.9%
Gross profit	675,915	1,175,633	73.9%
Gross Margin	61.1%	79.2%	18.12 pp
Gross Margin (Residence & Office)	44.2%	72.8%	28.60 pp
Gross Margin (Mall & Office rental)	76.1%	84.2%	8.14 pp
Gross Margin (Hotel)	43.3%	62.6%	19.29 pp
Opex	(83,352)	(128,506)	54.2%
General & Admin expenses	(57,707)	(79,887)	38.4%
Marketing & Selling expenses	(25,645)	(48,619)	89.6%
Other income (expenses)	7,494	(605)	-108.1%
Net gain (loss) fair value adjustments on investment property	693,821	5,448,483	685.3%
Operating profit	1,293,878	6,495,005	402.0%
Operating profit excluding fair value adjustment	600,057	1,046,522	74.4%
Dividends received from associates	34,075	34,145	0.2%
EBIT	634,132	1,080,667	70.4%
EBIT margin (%)	57.3%	72.8%	15.50 pp
Depreciation	1,967	16,991	763.8%
EBITDA	636,099	1,097,658	72.6%
EBITDA margin (%)	57.5%	74.0%	16.46 pp
Gain (Loss) from associates excluding dividend received	8,692	109,634	1161.3%
Net financial interest income (expense)	(494,750)	(513,532)	3.8%
Other net financial income (expense)	(55,900)	227,837	-507.6%
Forex gain (loss)	(492,994)	(1,046,284)	112.2%
Profit / Loss before tax	293,001	5,306,805	1711.2%
Corporate tax	0	0	NM
Net profit / loss	293,001	5,306,805	1711.2%
Net profit margin (%)	26.5%	357.7%	331.17 pp
Other comprehensive income	0	442,288	NM
Total comprehensive income	293,001	5,749,093	1862.1%
Net profit / loss excl. fair value gains	(400,820)	(141,678)	-64.7%



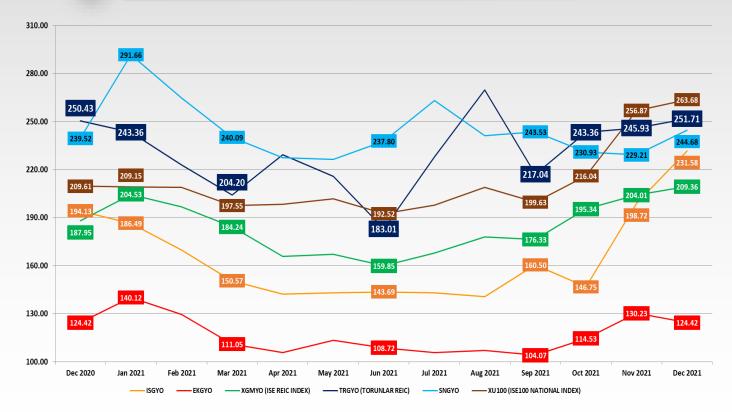


# FINANCIAL STATEMENT - Balance Sheet

(000 TRY)	2020	2021	Change
Cash and cash equivalents	143,276	247,567	72.8%
Financial assets	29,977	0	NM
Derivate products	0	171,937	NM
Trade & Other receivables	100,971	101,074	0.1%
Inventories	923,299	777,104	-15.8%
Prepaid expenses	13,319	23,730	78.2%
Other current assets	10,764	22,462	108.7%
CURRENT ASSETS	1,221,606	1,343,874	10.0%
Trade & Other receivables	5,804	46,880	707.7%
Investments accounted by equity method	401,643	515,842	28.4%
Investment properties	11,736,607	17,242,942	46.9%
Property, plant and equipment	346,446	754,202	117.7%
Intangible assets	1,713	2,273	32.7%
Prepaid expenses	968	986	1.9%
NON-CURRENT ASSETS	12,493,181	18,563,125	48.6%
TOTAL ASSETS	13,714,787	19,906,999	45.1%
Short-term borrowings	1,647,691	2,290,326	39.0%
ST portion of LT borrowings	532,244	169,467	-68.2%
Trade payables	71,429	89,362	25.1%
Other payables	88,972	51,005	-42.7%
Deferred income	72,636	164,871	127.0%
Others	82,774	42,294	-48.9%
CURRENT LIABILITIES	2,495,746	2,807,325	12.5%
Long-term borrowings	2,447,393	2,578,220	5.3%
Long-term provisions for employee benefits	1,466	2,226	51.8%
Others	265	218	-17.7%
NON-CURRENT LIABILITIES	2,449,124	2,580,664	5.4%
Share capital	1,000,000	1,000,000	0.0%
Share premium	25,770	25,770	0.0%
Other comprehensive income	0	442,288	NM
Legal reserves	74,421	74,421	0.0%
Treasury shares (-)	-5,930	-5,930	0.0%
Prior years' profit	7,382,655	7,675,656	4.0%
Net profit / loss for the period	293,001	5,306,805	1711.2%
TOTAL EQUITY	8,769,917	14,519,010	65.6%
TOTAL LIABILITIES AND EQUITY	13,714,787	19,906,999	45.1%



## LISTED REIC's - Torunlar REIC Performance (As of 31.12.2021)



IPO Date (October 2010) = 100





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