















INVESTOR PRESENTATION

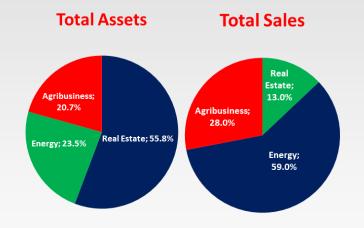
09 MARCH 2020



### **TORUNLAR GROUP OF COMPANIES TODAY (As of 31.12.2020)**

#### **Key Facts**

million TRY	2019	2020	Change
Total Assets	22,989	24,586	7%
Total Equity	10,863	11,417	5%
Total Sales	6,753	8,534	26%
Employees Cities of	879	796	-9%
Operation	12	12	0%



Note: Torunlar REIC and Başkentgaz figures are IFRS and Torunlar Gıda figures are based on local GAAP.

Note: Torumar Nere and Daşkentgaz figures are ii No	and forumal Glad figures are based off focal GAAL.	
AGRIBUSINESS	REAL ESTATE	ENERGY
<ul> <li>A leading company in oilseed, soybean, sunflower, rice and sugarbeet processing</li> </ul>	<ul> <li>The 2<sup>nd</sup> largest REIC in terms of portfolio value and market cap among the listed REIC's on BIST</li> </ul>	<ul> <li>The 2<sup>nd</sup> largest natural gas distribution company of Turkey</li> </ul>
<ul> <li>Competes against such multinationals as Cargill, Bunge and Cofco</li> </ul>	<ul> <li>Best and most diversified portfolio</li> </ul>	■ 1.9 million total customers
	Exceeding 604,000 m <sup>2</sup> GLA	• 3.5 billion m³ natural gas sales and distribution volume
		■ 12,992 km of grid length

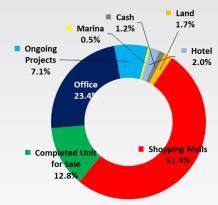




#### **Torunlar REIC Key Overview**

TRY (000)	2016	2017	2018	2019	2020
Sales	665,677	780,140	1,954,283	991,087	1,105,948
Residence & Office	243,273	286,070	1,307,091	234,647	516,168
Mall & Office rental	351,652	411,150	526,116	616,198	476,542
Hotel Revenue	0	0	0	0	3,889
Other	70,752	82,920	121,076	140,242	109,349
EBITDA	361,922	491,066	929,765	644,780	636,099
EBITDA Margin	54.4%	62.9%	47.6%	65.1%	57.5%
Net Profit	1,172,384	455,108	1,287,204	865,790	293,001
N. Profit excl. fair value gains	-138,413	81,058	-407,367	-88,331	-400,820
Market Cap	2,075,018	3,330,000	1,510,000	2,750,000	3,900,000
Portfolio Value	9,772,422	10,347,221	12,401,554	13,804,655	14,315,590
Net Asset Value	5,973,549	6,378,657	7,613,718	8,478,139	8,769,917
Сарех	757,077	717,660	510,254	339,605	162,811
Net Debt	2,535,224	3,004,044	3,989,698	4,245,128	4,454,075
LTV	27.30%	29.38%	33.95%	33.25%	33.33%

#### Portfolio Breakdown 14.3 billion TRY



#### **Strategic Pillars**

Strong sales growth with cumulative 5.6 billion TRY within 3 years

Deleveraging from a net debt to a net cash within 2024

Completion of the project pipeline with 1.7 billion TRY capex within 3 years





#### **PROJECT LOCATIONS - TURKEY -**

#### **ISTANBUL**

- **Torium Shopping Mall**
- Nishİstanbul Mixed-Use Project •
- Mall of istanbul
- **Torun Tower**
- **Torun Center**
- 5.Levent Phase 1
- Mall of Istanbul Phase 2

- 5. Levent Phase 2
- **Karaköy Hotel Project**
- **Paşabahçe Project**
- Kayabaşı Land
- Mall of istanbul Phase 3

#### **SAMSUN**

**Bulyar Samsun Shopping Mall** 

#### **ANKARA**

- **ANKAmall Shopping Mall**
- **CPAnkara Hotel**

**Green: Operational** Red: Ongoing projects

Purple: Landbank

#### **BURSA**

- **Zafer Plaza Shopping Mall**
- **Korupark Shopping Mall**
- **Korupark Residences Phases I-II**
- **Korupark Residences Phase III**

#### **MUGLA**

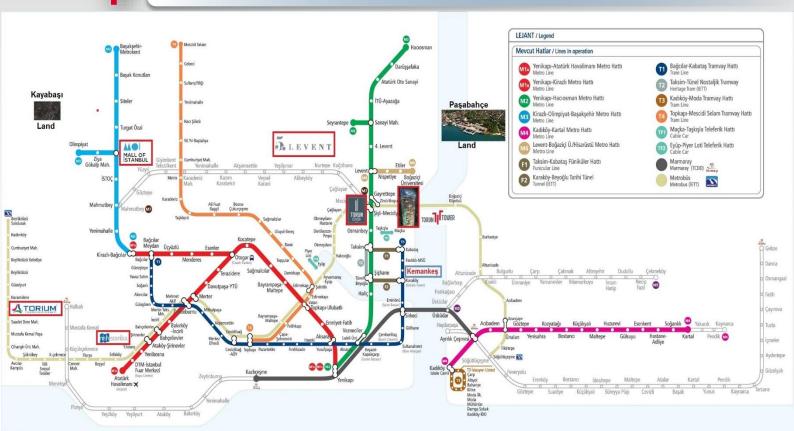
Netsel Marina

#### **ANTALYA**

- Deepo Outlet Mall
- Mall of Antalya



#### Project Locations - Istanbul -





## 2020 Highlights and Forward Strategy

- Portfolio size 14.3 billion TRY.
- 1,106 million TRY sales revenue and 636 million TRY EBITDA.
- 516 million TRY worth of residential deliveries.
- Rental income at 477 million TRY down by 23% y-o-y due to Corona pandemic effect.
- Loan to value at 33.3% and cost of debt in FX is at 4.73%.
- FX debt reduced to 1,597 million TRY from 2,027 million TRY, year to date
- Focus on:
  - destocking of remaining residences and leasing of selected offices and retail area at Torun Center
  - □ commencing 5<sup>th</sup> Levent Phase 2
  - □ construction of Karaköy Hotel
- Net debt will be reduced to 3.6 billion TRY by the end of 2021
- Leverage will be ended within the year of 2024.



## Rental Assets

	(TRY)		Operation Date		Appraisal Value			
					2019		2020	
Malls - in Operation					6,656,700,00	0	7,009,200,000	
Zafer Plaza			1	999	366,700,000		379,200,000	
Deepo Outlet			Q4	2004	465,000,000	1	350,000,000	
Korupark			Q3	2007	1,710,000,00	0	1,785,000,000	
Torium			Q4	2010	540,000,000		630,000,000	
Mall of İstanbul			Q2	2014	3,000,000,00	0	3,135,000,000	
Mall of Antalya			Q2	2017	575,000,000	1	730,000,000	
Offices - in Operation					2,892,726,00	0	3,105,400,000	
Torun Tower			Q2	2014	1,853,000,00	0	2,000,000,000	
Torun Center			H1	2017	1,039,726,00	0	1,105,400,000	
Hotels - in Operation					0	,	280,350,000	
Hilton Mall of İstanbul			Q4	2020	0		280,350,000	
	TOTAL				9,549,426,00	0 1	.0,394,950,000	
/TDV/	GLA (m²)	201	9	202	0		2021F	
(TRY)	GLA (m )	NOI	Yield	NOI	Yield	NOI	Yield***	
Malls - in Operation	408,831	496,538,000	7.46%	330,631,000	4.72%	461,438,882	6.58%	
Zafer Plaza	23,449	25,896,000	7.06%	18,182,000	4.79%	30,289,453	7.99%	
Deepo Outlet	21,590	34,559,000	7.43%	24,192,000	6.91%	31,460,080	8.99%	
Korupark	76,234	129,764,000	7.59%	91,131,000	5.11%	113,090,699	6.34%	
Torium	88,849	34,257,000	6.34%	17,958,000	2.85%	26,696,052	4.24%	
Mall of İstanbul	155,000	227,299,000	7.58%	177,356,000	5.66%	224,298,702	7.15%	
Mall of Antalya	43,709	44,763,000	7.78%	1,812,000	0.25%	35,603,896	4.88%	
Offices - in Operation*	121,165	94,739,000	4.69%	107,807,000	4.84%	122,511,970	5.63%	
Torun Tower	66,286	86,934,000	4.69%	96,795,000	4.84%	112,511,970	5.63%	
Torun Center**	54,879	7,805,000	0.75%	11,012,000	1.00%	10,000,000	0.90%	
TOTAL	529,996	591,277,000	6.19%	438,438,000	4.22%	583,950,852	5.62%	

<sup>\*</sup>Offices in Operation Yield reflects only Torun Tower

<sup>\*\*\*2021</sup> Yields are calculated from 2021 forecasted NOI and 2020 appraisal values



<sup>\*\*</sup>Torun Center consists of offices and retail area

## **Sellable Assets**

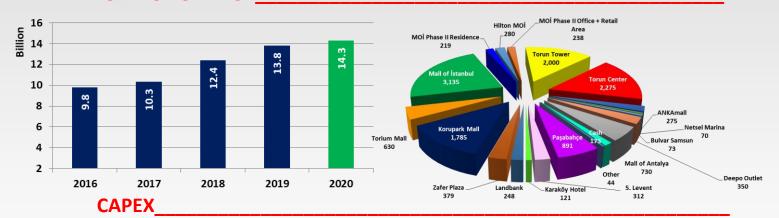
DEVENUES (MULION TRY)					
REVENUES (MILLION TRY)	2021	2022	2023	2024	TOTAL
Completed Projects	670	825	464	795	2,754
Korupark Residences Phase 3	8	0	0	0	8
Torun Center Residences	427	702	401	795	2,325
South Tower + Office	427	347	0	0	774
East Tower	0	355	401	795	1,551
5. Levent Phase 1	139	0	0	0	139
MOİ Phase 2 - High Residences	96	122	63	0	282
<b>Upcoming Projects</b>	462	1,222	1,343	940	3,966
5. Levent Phase 2	462	510	544	238	1,754
Paşabahçe	0	712	799	702	2,212
TOTAL	1,132	2,047	1,807	1,735	6,720
GSA (M²)	2021	2022	2023	2024	TOTAL
Completed Projects	32,083	27,227	13,514	17,583	90,407
Korupark Residences Phase 3	1,610				1,610
Torun Center Residences	15,190	20,027	10,000	17,583	62,801
South Tower + Office	15,190	10,027	,	ŕ	25,218
East Tower		10,000	10,000	17,583	37,583
5. Levent Phases 1	9,283				9,283
MOİ Phase 2 - High Residences	6,000	7,200	3,514		16,714
Upcoming Projects	33,000	43,000	43,000	21,000	140,000
5. Levent Phase 2	33,000	34,000	34,000	14,000	115,000
Paşabahçe		9,000	9,000	7,000	25,000
TOTAL	65,083	70,227	56,514	38,583	230,407

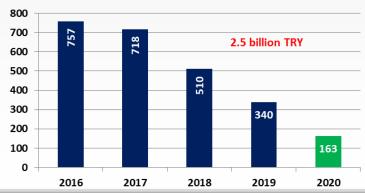


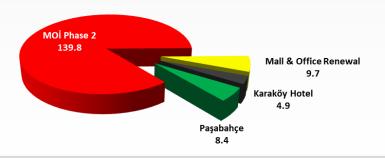


#### **Financial Highlights (million TRY)**

#### **PORTFOLIO VALUE**



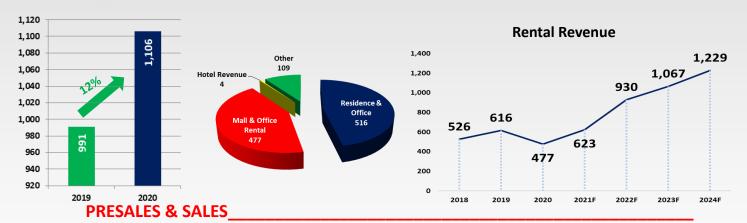


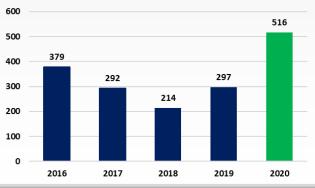


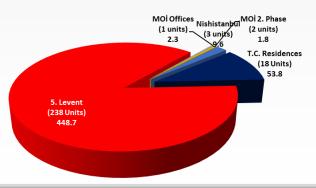


## Financial Highlights (million TRY)

#### **SALES REVENUE**





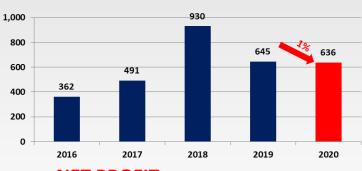


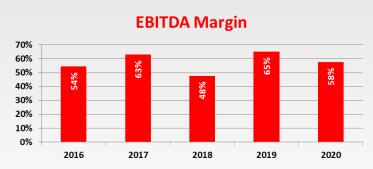




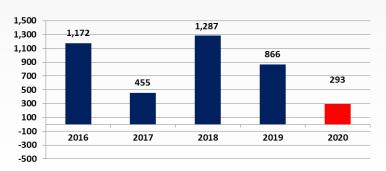
## Financial Highlights (million TRY)

#### **EBITDA**





#### **NET PROFIT**







# **TIT** KPI Summary

	2019	2020	Change
Total net debt (000 TRY)	4,245,128	4,454,075	4.92%
Average loan term (years)	5	5	
Average overall interest rate*	5.12%	4.73%	-0.39 pp
Leverage (financial loans as % of total assets)	36.3%	33.7%	-2.59 pp
Net debt to Equity ratio	50.1%	50.8%	0.72 pp
Net debt/Assets (%)	30.9%	32.5%	1.54 pp
Equity to Assets ratio	61.8%	63.9%	2.15 pp
Loan to Property value ratio (LTV)	33.3%	33.3%	0.08 pp
Interest coverage ratio (times)	1.5	1.3	-13.96%
Net debt/EBITDA (times)	6.58	7.00	6.35%
Net Debt/Mcap	154.4%	114.2%	-40.16 pp
Headcount	66	103	56.06%

<sup>\*</sup> Excl. TRY Loans

Net Balance Sheet FX Position			
(000)	31.12.2019	31.12.2020	Change
USD	-125,794	-42,439	-66.26%
EUR	-192,417	-142,867	-25.75%
TRY Equivalent	-2,026,929	-1,598,455	-21.14%

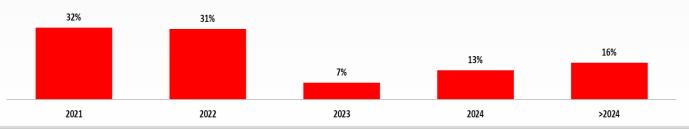




## **Mall Portfolio Encompasses Entire Retail Spectrum**

2020	Antalya Deepo	Zafer Plaza	Istanbul Torium	Bursa Korupark	MOI	MOA	Total
Rent + Common Area Revenues (MillionTRY)	31.5	23.0	43.8	111.9	235.0	17.1	462.2
LfL Rent + Common Area Revenue Growth Rate	-31.1%	-33.9%	-33.8%	-29.3%	-18.5%	-72.0%	-29.3%
NOI (Million TRY)	24.1	18.2	18.0	91.1	177.4	1.8	330.6
LfL NOI Growth Rate	-30.2%	-29.8%	-47.6%	-29.8%	-22.0%	-96.0%	-33.4%
Footfall (Million)	2.8	5.9	4.8	6.4	9.4	2.2	31.4
LfL Footfall Growth Rate	-46.0%	-46.9%	-47.5%	-42.6%	-41.2%	-45.3%	-44.4%
Retail Sales (Million TRY)	194.4	184.2	277.9	751.9	1,518.0	285.5	3,212.0
LfL Retail Sales Growth Rate	-35.2%	-33.4%	-31.4%	-19.1%	-23.3%	-29.6%	-25.2%
Affordability Ratio	12.4%	9.9%	6.5%	12.1%	11.7%	0.6%	10.3%

#### **Expiration of Lease Contracts in terms of Fixed Rent**







#### The Home of the Flagships

#### Top 10 tenants account for 22.57% of total GLA and 18.39% of total fixed rent revenues











- Rank: 1
- GLA: 10,026 (2.5%)
- 3.1% of Monthly Fixed Rent
- Rank: 2
- GLA: 19,972 (4.9%)
- 2.6% of Monthly Fixed Rent
- Rank: 3
- GLA: 15,744 (3.9%)
- 2.1% of Monthly Fixed Rent
- Rank: 4
- GLA: 6,089 (1.5%)
- 2.0% of Monthly Fixed Rent
- Rank: 5
- GLA: 12,531 (3.1%)
- 2.0% of Monthly Fixed Rent









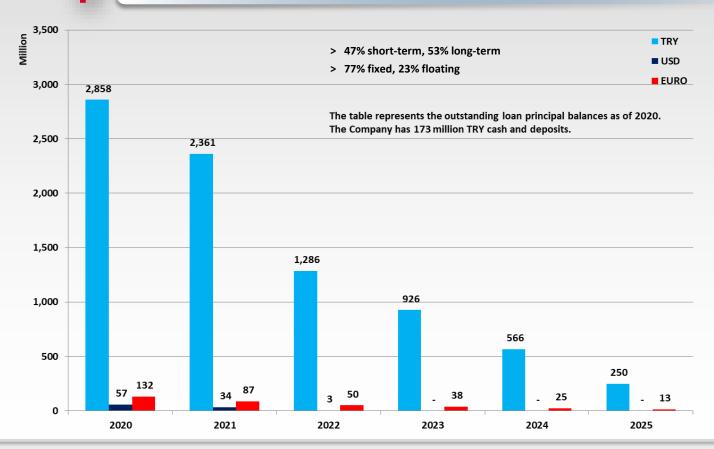


- Rank: 6
- GLA: 7,955 (1.9%)
- 1.7% of Monthly Fixed Rent
- Rank: 7
- GLA: 6,055 (1.5%)
- 1.4% of Monthly Fixed Rent
- Rank: 8
- GLA: 5,895 (1.4%)
- 1.3% of Monthly
  Fixed Rent
- Rank: 9
- GLA: 3,617 (0.9%)
- 1.2% of Monthly Fixed Rent
- Rank: 10
- GLA: 4,380 (1.1%)
- 1.1% of Monthly Fixed Rent





### **Outstanding Bank Loans as of 2020**





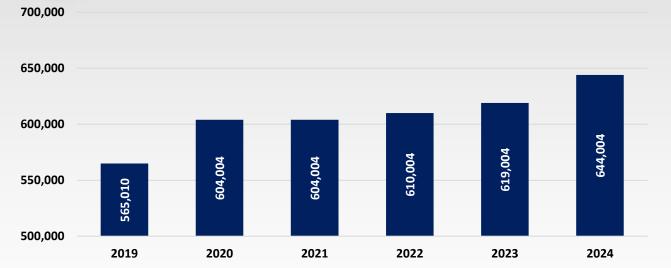


## Project Pipeline – CAPEX (million TRY)

САРЕХ	Budget	Actual Spent to Date	2021	2022	2023	2024	2025
Torun Center - East Tower	112.5	0.0	23.7	88.8	0.0	0.0	0.0
Karaköy Hotel	83.4	5.0	22.1	56.3	0.0	0.0	0.0
5. Levent Phase 2	920.6	0.0	118.7	408.3	280.7	113.0	0.0
Mall of Antalya - Hotel	94.5	0.0	0.0	44.4	50.1	0.0	0.0
Paşabahçe Bosphorus Project	945.3	38.0	23.7	177.5	401.0	305.1	0.0
TOTAL	2,156.3	43.0	188.2	775.2	731.8	418.1	0.0



# Total GLA in Years (m²)

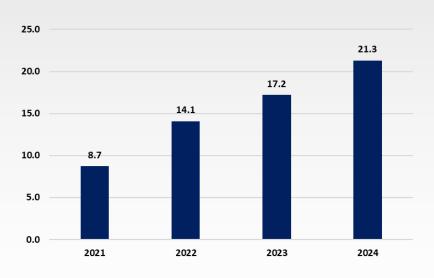


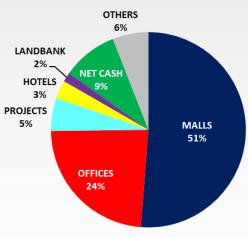
Year	New GLA (m²)	Asset
2022	6,000	-Karaköy Hotel
2023	9,000	-Mall of Antalya Hotel
2023	25,000	-Paşabahçe Hotel



# NAV Evolution (Billion TRY)

#### 2024 NAV Breakdown









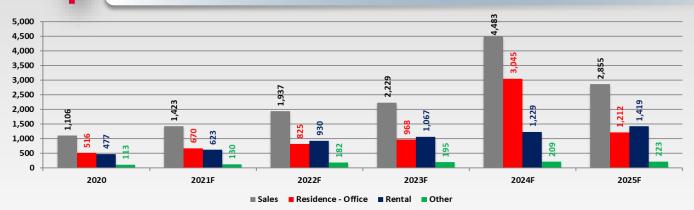
## FUTURE OUTLOOK- 2021 Forecast Income Statement (TRY)

(000) TRY	2020	2021F	Change
Sales	1,105,948	1,440,139	30.2%
Residence & Office	516,168	669,855	29.8%
Mall & Office rental	476,542	615,122	29.1%
Hotel revenue	3,889	25,163	547.0%
Common area revenues & Other revenues	109,349	130,000	18.9%
Cost of sales	(430,033)	(460,118)	7.0%
Cost of Residence & Office sales	(287,827)	(263,681)	-8.4%
Rent expenses and management fees of shopping malls	(11,511)	(18,823)	63.5%
Hotel expenses	(2,206)	(17,614)	698.5%
Common area expenses & Other expenses	(128,489)	(160,000)	24.5%
Gross profit	675,915	980,022	45.0%
Gross Margin	61.1%	68.1%	6.93 pp
Gross Margin (Residence & Office)	44.2%	60.6%	16.40 pp
Gross Margin (Mall & Office rental)	75.9%	74.5%	-1.39 pp
Opex	(83,352)	(80,000)	-4.0%
General & Admin expenses	(57,707)	(55,000)	-4.7%
Marketing & Selling expenses	(25,645)	(25,000)	-2.5%
Other income (expenses)	7,494	0	NM
Net gain (loss) fair value adjustments on investment property	693,821	0	-100.0%
Operating profit	1,293,878	900,022	-30.4%
Operating profit excluding fair value adjustment	600,057	900,022	50.0%
Dividends received from associates	34,075	39,050	14.6%
EBIT	634,132	939,071	48.1%
EBIT margin (%)	57.3%	65.2%	7.87 pp
Depreciation	1,967	3,438	74.8%
EBITDA	636,099	942,509	48.2%
EBITDA margin (%)	57.5%	65.4%	7.93 pp
Gain (Loss) from associates	8,692	35,000	302.7%
Net financial interest income (expense)	(494,750)	(510,000)	3.1%
Other net financial income (expense)	(55,900)	0	NM
Forex gain (loss)	(492,994)	(210,000)	-57.4%
Profit before tax	293,001	254,071	-13.3%
Corporate tax	0	0	NM
Net profit	293,001	254,071	-13.3%
Net profit margin (%)	26.5%	17.6%	-8.85 pp
Net profit / loss excl. fair value gains	(400,820)	254,071	NM

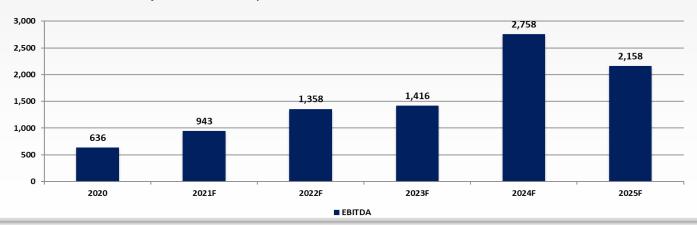




### **Long Term Sales & EBITDA Forecast (million TRY)**



Note: The net amount of hotel revenue and expenses is added to rental revenues between 2021-2025







## **Cash Flow Statement (5-Year Forecast)**

Cash Flow Statement (Forecast)	2021	2022	2023	2024	2025
Cash at the beginning of the term CASH FLOW FROM OPERATIONS	173,253,000	238,912,423	257,874,878	1,204,990,282	2,859,565,936
From Mall Rentals (NOI) (+)	461,438,882	717,147,254	798,337,485	888,954,697	951,181,526
From Office Rentals (+)	134,262,570	163,366,453	190,198,424	216,337,738	240,726,180
From Hotel Rentals (+)	7,548,930	15,459,998	40,215,643	81,084,650	181,743,675
From Residence Pre-Sales and Sales (+)	1,131,854,555	2,046,571,650	1,806,998,220	1,734,501,600	0
Change in Trade Receivables (+)	36,000,000	0	0	0	0
Operational Expenses (-)	80,000,000	100,751,300	107,803,891	115,350,163	123,424,675
Net Cash Flow from Operations	1,691,104,938	2,841,794,055	2,727,945,882	2,805,528,522	1,250,226,706
CASH FLOW FROM INVESTING ACTIVITIES					
Construction Costs ( - )	188,186,494	775,186,209	731,825,000	418,100,000	0
Shopping Mall Renewal Costs ( - )	8,000,000	7,000,000	6,000,000	6,000,000	6,000,000
Net Cash Flow from Investing Activities	-196,186,494	-782,186,209	-737,825,000	-424,100,000	-6,000,000
CASH FLOW FROM FINANCING ACTIVITIES					
Cash Receipt from	1,039,049,950	43,345,445	46,379,626	49,626,199	53,100,033
Cash Paid for (-)	2,468,308,971	2,083,990,836	1,089,385,104	776,479,067	684,169,788
Net Cash Flow from Financing Acitivities	-1,429,259,021	-2,040,645,391	-1,043,005,478	-726,852,868	-631,069,754
Cash Generated Throughout the Term	65,659,423	18,962,455	947,115,403	1,654,575,654	613,156,951
Net Cash at End of Term	238,912,423	257,874,878	1,204,990,282	2,859,565,936	3,472,722,888





## TURKEY REAL ESTATE MARKET REVIEW – Long-Term Demand Forecasts

						Demographic-			
	Population		Urhan	Household		based Housing Need		Urban	
	-	Urbanization				_	Renewal	Transformation	Total
2012	75.6	77.3%	58.4	4.10	14.3	0.33	0.05	0.0	0.41
2013	76.7	77.8%	59.6	4.08	14.6	0.38	0.05	0.1	0.52
2014	77.5	78.3%	60.7	4.06	15.0	0.33	0.05	0.2	0.58
2015	78.3	78.8%	61.8	4.03	15.3	0.36	0.05	0.2	0.61
2016	79.2	79.4%	62.9	4.00	15.7	0.38	0.05	0.2	0.63
2017	80.0	80.0%	64.0	3.97	16.1	0.39	0.05	0.2	0.64
2018	80.7	80.7%	65.1	3.95	16.5	0.40	0.05	0.2	0.65
2019	81.5	81.3%	66.3	3.92	16.9	0.43	0.05	0.2	0.68
2020	82.3	82.0%	67.5	3.88	17.4	0.44	0.05	0.2	0.69
2021	83.0	82.7%	68.6	3.85	17.8	0.44	0.05	0.2	0.69
2022	83.7	83.4%	69.8	3.82	18.3	0.45	0.05	0.2	0.70
2023	84.4	84.0%	71.0	3.79	18.7	0.45	0.05	0.2	0.70
		2014-2023							
					total	4.09	0.50	2.00	6.5

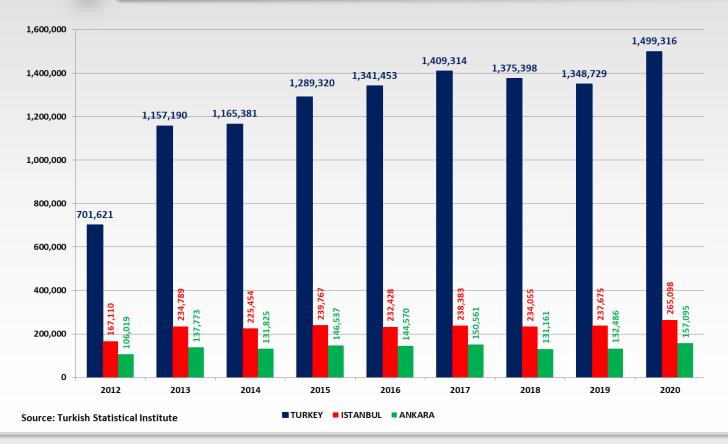
Source: Turksat, GYODER, BofAML Global Research

Housing Needs in Turkey, 2014-2020								
In millions, except household size	2013	<b>2014</b> e	2015e	2016e	<b>2017</b> e	<b>2018</b> e	<b>2019</b> e	<b>2020</b> e
Population	76.5	77.3	78.2	79.0	79.8	80.6	81.3	82.1
Household size	3.8	3.8	3.8	3.8	3.8	3.8	3.8	3.8
Households	20.1	20.3	20.6	20.8	21.0	21.2	21.4	21.6
New houses needed		0.44	0.44	0.43	0.42	0.41	0.41	0.43
2nd homes and urban transformation		0.37	0.37	0.38	0.37	0.37	0.37	0.37
Foreigners property acquisition	0.01	0.02	0.05	0.05	0.06	0.06	0.06	0.07
Total needed (2015-2020)								5.12

Source: World Bank, TUIK, IMF, HSBC estimates

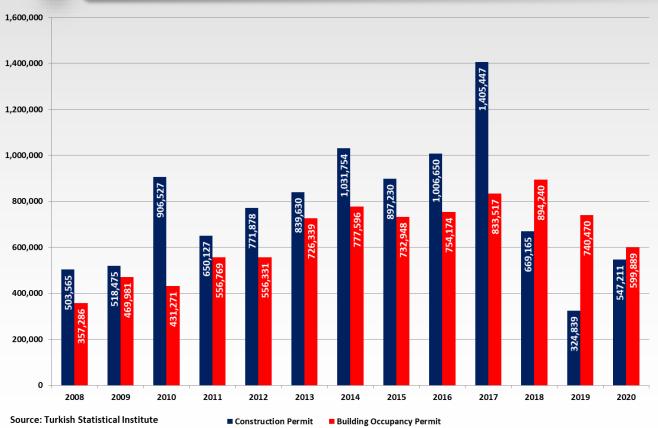


# TURKEY REAL ESTATE MARKET REVIEW – Turkey Residential Sales (in units) (2020)





# TURKEY REAL ESTATE MARKET REVIEW – Turkey Residential Permits (in units) (2020)





# TURKEY REAL ESTATE MARKET REVIEW – Existing Inventory (2020)

	OCCUPANCY PERMITS	NEW HOME SALES	INVENTORY	INVENTORY / OCCUPANCY PERMITS
2013	726,339	529,129	197,210	27.2%
2014	777,596	541,554	236,042	30.4%
2015	732,948	598,667	134,281	18.3%
2016	754,174	631,686	122,488	16.2%
2017	833,517	659,698	173,819	20.9%
2018	894,240	651,572	242,668	27.1%
2019	740,470	511,682	228,788	30.9%
2020	599,889	469,740	130,149	21.7%
TOTAL	6,059,173	4,593,728	1,465,445	24.2%

Source: Turkish Statistical Institute



# TURKEY REAL ESTATE MARKET REVIEW – Shopping Mall Development

	Istanbul		Ankara		Other Cities		Turkey	
		GLA		GLA		GLA		GLA
	Units	(million m²)	Units	(million m²)	Units	(million m²)	Units	(million m²)
Operational as of 2018 Year								
End	123	4.75	42	1.64	266	6.53	431	12.92
Under construction*	15	0.46	6	0.21	17	0.76	38	1.43
Total	138	5.21	48	1.85	283	7.29	469	14.35

<sup>\*</sup> Expected completion date is 2021

Source: JLL

#### Retail Density (m<sup>2</sup> per 1,000 people)

	2018 Year End
Ankara	301
Istanbul	316
Turkey	160

Source: JLL



# TURKEY REAL ESTATE MARKET REVIEW – Turkey's Mall League

	Mall	Opening Date	GLA	Location	Developer
1	Forum Istanbul	2009	178,834	Istanbul	Multi Turkmall
2	Mall of Istanbul	2014	154,713	Istanbul	Torunlar REIC
3	Marmara Forum	2011	137,500	Istanbul	Multi Turkmall
4	Cevahir	2005	110,000	Istanbul	Kuwait Investment Authority
5	Vialand	2013	110,000	Istanbul	Gursoy & Via Grup
6	ANKAmall	1999	107,804	Ankara	Migros / Yeni Gimat REIC
_7	Marmara Park	2012	100,000	Istanbul	Ece Turkey
8	IstinyePark	2007	88,490	Istanbul	Dogus, Orjin
9	Torium	2010	88,455	Istanbul	Torunlar REIC
10	Akasya Acibadem	2014	86,500	Istanbul	Saf REIC / Akis REIC
_11	Anatolium	2010	84,165	Bursa	Corio
12	Antares	2007	84,000	Ankara	Dolunay
13	Panora	2007	82,591	Ankara	Polat Holding
14	Forum Ankara	2008	80,000	Ankara	Multi Development TR
15	Kent Park	2008	79,478	Ankara	Mega Turk Construction
16	M1 Merkez Adana	2000	76,500	Adana	Metro
17	Maltepe Park	2013	75,000	Istanbul	CarrefourSA / Ece Turkey
18	Сера	2007	73,242	Ankara	CarrefourSA
19	Korupark	2007	71,267	Bursa	Torunlar REIC
20	Forum Mersin	2007	71,125	Mersin	Multi Turkmall
21	Anatolium Ankara	2011	70,000	Istanbul	Corio
22	M1 Meydan Umraniye	2007	70,000	Istanbul	Metro
23	Optimum Outlet	2011	69,000	Adana	Ronesans REIC
24	Zorlu Center	2013	66,600	Istanbul	Zorlu Real Estate Group

Source: Akademetre Research and Eva Real Estate





#### **Current and Upcoming A – Class Office Supply**

	European-Side				Asian Side		Total	
	CBD		Non CBD					
		GLA		GLA		GLA		GLA
	Unit	(million m²)	Unit	(million m²)	Unit	(million m²)	Unit	(million m²)
2018	91	1.97	55	1.62	108	1.98	254	5.57
2021*	2	0.12	2	0.16	16	1.56	20	1.85
TOTAL	93	2.09	57	1.78	124	3.54	274	7.42

<sup>\*</sup>Expected completion date

VACANCY RATIO (CBD)								
2013	2014	2015	2016	2017	2018			
4.4%	16.5%	16.3%	17.1%	22.7%	21.3%			

Source: JLL





## FINANCIAL STATEMENT - Income Statement

(000) TRY	Q4 2019	Q4 2020	Change
Sales	299,016	329,531	10.2%
Residence & Office	101,949	161,180	58.1%
Mall & Office rental	160,943	135,556	-15.8%
Hotel revenue	0	3,889	NM
Common area revenues & Other revenues	36,124	28,906	-20.0%
Cost of sales	(91,713)	(97,696)	6.5%
Cost of Residence & Office sales	(50,756)	(67,517)	33.0%
Rent expenses and management fees of shopping malls	(12,793)	(3,652)	-71.5%
Hotel expenses	0	(2,206)	NM
Common area expenses & Other expenses	(28,164)	(24,321)	-13.6%
Gross profit	207,303	231,835	11.8%
Gross Margin	69.3%	70.4%	1.02 pp
Gross Margin (Residence & Office)	50.2%	58.1%	7.90 pp
Gross Margin (Mall & Office rental)	79.2%	82.1%	2.86 pp
Орех	(30,175)	(33,214)	10.1%
General & Admin expenses	(20,829)	(32,748)	57.2%
Marketing & Selling expenses	(9,346)	(466)	-95.0%
Other income (expenses)	(3,983)	6,665	-267.3%
Net gain (loss) fair value adjustments on investment property	954,121	693,821	-27.3%
Operating profit	1,127,266	899,107	-20.2%
Operating profit excluding fair value adjustment	173,145	205,286	18.6%
Dividends received from associates	0	0	NM
EBIT	173,145	205,286	18.6%
EBIT margin (%)	57.9%	62.3%	4.39 pp
Depreciation	1,149	(265)	-123.1%
EBITDA	174,294	205,021	17.6%
EBITDA margin (%)	58.3%	62.2%	3.93 pp
Gain (Loss) from associates excluding dividend received	45,561	17,759	-61.0%
Net financial interest income (expense)	(126,823)	(149,245)	17.7%
Other net financial income (expense)	0	(55,900)	NM
Forex gain (loss)	(118,389)	25,703	-121.7%
Profit / Loss before tax	927,615	737,424	-20.5%
Corporate tax	0	0	NM
Net profit / loss	927,615	737,424	-20.5%
Net profit margin (%)	310.2%	223.8%	-86.44 pp
Net profit / loss excl. fair value gains	(26,506)	43,603	-264.5%





## FINANCIAL STATEMENT - Income Statement

(000) TRY	2019	2020	Change
Sales	991,087	1,105,948	11.6%
Residence & Office	234,647	516,168	120.0%
Mall & Office rental	616,198	476,542	-22.7%
Hotel revenue	0	3,889	NM
Common area revenues & Other revenues	140,242	109,349	-22.0%
Cost of sales	(308,374)	(430,033)	39.5%
Cost of Residence & Office sales	(140,560)	(287,827)	104.8%
Rent expenses and management fees of shopping malls	(21,794)	(11,511)	-47.2%
Hotel expenses	0	(2,206)	NM
Common area expenses & Other expenses	(146,020)	(128,489)	-12.0%
Gross profit	682,713	675,915	-1.0%
Gross Margin	68.9%	61.1%	-7.77 pp
Gross Margin (Residence & Office)	40.1%	44.2%	4.14 pp
Gross Margin (Mall & Office rental)	77.8%	75.9%	-1.93 pp
Орех	(77,501)	(83,352)	7.5%
General & Admin expenses	(65,312)	(57,707)	-11.6%
Marketing & Selling expenses	(12,189)	(25,645)	110.4%
Other income (expenses)	8,426	7,494	-11.1%
Net gain (loss) fair value adjustments on investment property	954,121	693,821	-27.3%
Operating profit	1,567,759	1,293,878	-17.5%
Operating profit excluding fair value adjustment	613,638	600,057	-2.2%
Dividends received from associates	29,148	34,075	16.9%
EBIT	642,786	634,132	-1.3%
EBIT margin (%)	64.9%	57.3%	-7.52 pp
Depreciation	1,994	1,967	-1.4%
EBITDA	644,780	636,099	-1.3%
EBITDA margin (%)	65.1%	57.5%	-7.54 pp
Gain (Loss) from associates excluding dividend received	47,118	8,692	-81.6%
Net financial interest income (expense)	(431,479)	(494,750)	14.7%
Other net financial income (expense)	0	(55,900)	NM
Forex gain (loss)	(346,756)	(492,994)	42.2%
Profit / Loss before tax	865,790	293,001	-66.2%
Corporate tax	0	0	NM
Net profit / loss	865,790	293,001	-66.2%
Net profit margin (%)	87.4%	26.5%	-60.86 рр
Net profit / loss excl. fair value gains	(88,331)	(400,820)	353.8%





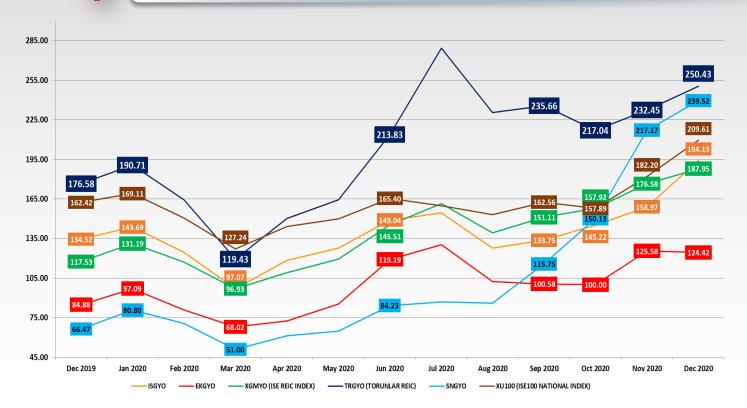
## FINANCIAL STATEMENT - Balance Sheet

(000 TRY)	2019	2020	Change
Cash and cash equivalents	739,111	143,276	-80.6%
Financial assets	0	29,977	NM
Trade & Other receivables	116,426	100,971	-13.3%
Inventories	1,105,159	923,299	-16.5%
Prepaid expenses	22,111	13,319	-39.8%
Other current assets	12,282	10,764	-12.4%
CURRENT ASSETS	1,995,089	1,221,606	-38.8%
Trade & Other receivables	11,293	5,804	-48.6%
nvestments accounted by equity method	394,174	401,643	1.9%
nvestment properties	11,267,894	11,736,607	4.2%
Property, plant and equipment	46,820	346,446	640.0%
ntangible assets	961	1,713	78.3%
Prepaid expenses	3,842	968	-74.8%
NON-CURRENT ASSETS	11,724,984	12,493,181	6.6%
TOTAL ASSETS	13,720,073	13,714,787	0.0%
Short-term borrowings	165,883	1,647,691	893.3%
ST portion of LT borrowings	1,788,539	532,244	-70.2%
Trade payables	128,330	71,429	-44.3%
Other payables	22,371	88,972	297.7%
Deferred income	83,979	72,636	-13.5%
Others	22,006	82,774	276.1%
CURRENT LIABILITIES	2,211,108	2,495,746	12.9%
ong-term borrowings	3,029,817	2,447,393	-19.2%
ong-term provisions for employee benefits	1,009	1,466	45.3%
Others	0	265	NM
NON-CURRENT LIABILITIES	3,030,826	2,449,124	-19.2%
Share capital	1,000,000	1,000,000	0.0%
Share premium	25,770	25,770	0.0%
Legal reserves	74,255	74,421	0.2%
Freasury shares (-)	-4,707	-5,930	26.0%
Prior years' profit	6,517,031	7,382,655	13.3%
Net profit / loss for the period	865,790	293,001	-66.2%
TOTAL EQUITY	8,478,139	8,769,917	3.4%
TOTAL LIABILITIES AND EQUITY	13,720,073	13,714,787	0.0%





## LISTED REIC's - Torunlar REIC Performance (As of 31.12.2020)



IPO Date (October 2010) = 100



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